

## **STRATEGIC PLANNING AND PERFORMANCE COMMITTEE TERMS OF REFERENCE**

### **Purpose**

To advise the Board on the development and content of the University's Strategic Plan and to monitor the institution's performance against the agreed strategies of the University and on the effectiveness of their implementation and in particular their impact on the student experience.

### **Terms of Reference**

1. On behalf of the Board of Governors to develop, agree and refine the University's corporate Key Performance Indicators (KPIs), prior to Board agreement, and to consider performance against agreed KPIs, providing feedback to the Board of Governors on the effectiveness of delivery.
2. On behalf of the Board of Governors to consider and monitor implementation of the University's Transforming Futures academic (core) strategies and the People, Equality, Diversity and Inclusivity, and Health and Wellbeing strategies.
3. To consider the development and implementation of major projects (business change management projects) and advise the Board and Vice-Chancellor appropriately<sup>1</sup>.
4. To consider the impact of major external changes and the possible impact on the students and strategy of the University.
5. On behalf of the Board of Governors to monitor the work of Academic Board with particular attention to the maintenance of the standards of the Awards made by the institution, and the enhancement of the student experience.
6. On behalf of the Board of Governors to consider Governors' responsibilities for the academic quality of the University and the assurances required, in line with the Office for Students' ongoing conditions of registration, reporting to the Board of Governors as necessary to enable all members to discharge their responsibilities in this regard.

### **Composition**

Nine members comprising of:

- Six independent (including co-opted) Governors, including the Chair of the Board
- One Academic Board Nominee
- One Student Nominee
- Vice-Chancellor

The Chair of the Committee will not be a member of staff or a student of the University

### **In Attendance**

Clerk to the Board of Governors

Deputy Vice-Chancellor and Provost

Deputy Clerk to the Board of Governors (or nominee)

Director of Strategic Programmes Office (as required)

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<sup>1</sup> Capital Projects covered by Finance, Estates and IT Committee

University Officers as are required to assist with the business of the meeting, by invitation.

**Minimum number of members that must be present to constitute a valid meeting (Quorum):**

Five members, of whom at least three must be independent governors.

**Frequency of meetings:**

Three per year.