Staffing compendium

December 2008

Produced by Human Resources



Introduction

This is the first annual staffing compendium to be produced for the University.

This compendium replaces and improves upon data analyses that have previously been prepared for Board of Governors' committees and other management groups.

Data is based on that held in the University's HR/Payroll System (SAP). This database is populated from data supplied by employees on their application for employment form and from data supplied by employees in response to subsequent data surveys. The latest data survey was carried out in November 2008 and this survey collected an expanded range of equality and diversity information.

Around 50% of staff responded to the latest survey. For those staff who did not respond to the survey the equality and diversity data already held in SAP has been carried forward and used for this analysis.

I hope this compendium will be useful and informative in understanding the current workforce profile of the University, and highlighting areas where we need to make improvements.

We plan to expand the content of the staffing compendium for future years, to show more trend data, and to include relevant external benchmarking data where this is available.

If you have any ideas for how the compendium might be improved or have any queries relating to the data and its analysis then please contact Lesley Donnithorne in the Systems Administration Team (Lesley2.Donnithorne@uwe.ac.uk) or Angeline Carrozza in the Equality and Diversity Unit (Angeline.Carrozza@uwe.ac.uk) within Human Resources.

Ian Apperley HR Director

Index

Section 1 – Staff employment

- TABLE 1 STAFF IN POST
- TABLE 2 GENDER/ ETHNICITY/ DISABILITY ANALYSIS BY EMPLOYEE GROUP AND GRADE
- TABLE 3 AGE ANALYSIS
- TABLE 4 SEXUAL ORIENTATION ANALYSIS
- TABLE 5 RELIGION AND BELIEF ANALYSIS
- TABLE 6 ETHNIC ORIGIN ANALYSIS

Section 2 - Staff recruitment

- TABLE 7 STAFF RECRUITMENT ANALYSIS
- TABLE 8 RECRUITMENT TO THE TEMPORARY STAFF UNIT BANK

Section 3 – Leavers

- TABLE 9 ANALYSIS OF LEAVERS
- TABLE 10 REASONS FOR LEAVING

Section 4 – Staff development and career progression

- TABLE 11 INTERNAL TRAINING COURSE ATTENDANCES
- TABLE 12 CAREER PROGRESSION ANALYSIS
- TABLE 13 ANALYSIS OF TYPES OF CAREER PROGRESSION

Section 5 – Formal procedures

- TABLE 14 STAFF GRIEVANCES
- TABLE 15 STAFF DISCIPLINARY CASES

Section 6 – Sickness absence

- TABLE 16 SICKNESS RATES
- TABLE 17 REASONS FOR SICKNESS ABSENCE

Section 1 – Staff employment

TABLE 1 - STAFF IN POST AT 31/12/2008

| FACULTY/SERVICE | HEADS | FTE | HEADS 2007 | FTE 2007 |
|----------------------------------|-------|------|-------------------|----------|
| Bristol Business School | 188 | 170 | | |
| Creative Arts | 234 | 190 | | |
| Environment & Technology | 463 | 432 | | |
| Health & Life Sciences | 558 | 494 | | |
| Social Sciences & Humanities | 396 | 365 | | |
| FACULTY TOTALS | 1839 | 1651 | 1856 | 1680 |
| Academic Registry | 43 | 39 | | |
| Admissions & International Rct. | 30 | 27 | | |
| Centre for Performing Arts | 3 | 3 | | |
| Directorate | 20 | 20 | | |
| Dean of Students | 4 | 4 | | |
| Facilities | 445 | 340 | | |
| Finance | 58 | 53 | | |
| Human Resources | 50 | 45 | | |
| IT Services | 124 | 117 | | |
| Library Services | 152 | 120 | | |
| Marketing & Communications | 24 | 21 | | |
| Outreach Centre | 10 | 9 | | |
| Planning & Business Intelligence | 4 | 4 | | |
| Research, Business & Innovation | 49 | 42 | | |
| Secretariat | 4 | 4 | | |
| Student Services | 60 | 51 | | |
| SERVICE TOTALS | 1080 | 901 | 1067 | 897 |
| SUB TOTAL | 2919 | 2552 | 2923 | 2577 |
| | | | | |
| Hourly paid lecturers | 472 | 113* | 484 | 149* |
| Temporary staff (in assignment) | 273 | 163 | 262 | 163 |
| ALL STAFF | 3664 | 2828 | 3669 | 2895 |

Staffing is currently distributed 65% to Faculties and 35% to Services, and this is largely unchanged compared to 2007.

^{*} HPL full time equivalent (FTE) relates to the total for the previous academic year.

TABLE 2 – GENDER /ETHNICITY /DISABILITY ANALYSIS BY EMPLOYEE GROUP AND GRADE

| EMPLOYEE GROUP/ GRADE | YEA R | ALL | MA | LE | FEM | IALE | В | ME | WI | HITE | 1 | NICITY NOT IOWN | DIS | ABLED | | IOT .BLED* | 1 | ABILITY NOT OWN* |
|-----------------------------|----------|-----|-----|-----------|-----|------|-----|-------|-----|-------|----|-----------------------|-----|-------|-----|---------------|----|------------------------|
| | | No. | No. | % | No. | % | No. | % | No. | % | No | % | No | % | No. | % | No | % |
| Senior | | | | | | | | | | | | | | | | | | |
| Management | 2008 | 62 | 45 | 73% | 17 | 27% | 0 | 0% | 61 | 98.4% | 1 | 1.6% | 5 | 8.1% | 55 | 88.7% | 2 | 3.2% |
| | 2007 | 56 | 41 | 73% | 15 | 27% | 0 | 0% | | | | | 2 | 3.8% | | | | |
| | 2003 | 55 | 40 | 73% | 15 | 27% | 2 | 3.6% | | | | | 3 | 5.5% | | | | |
| | 1998 | 55 | 42 | 76% | 13 | 24% | 0 | 0% | | | | | 0 | 0% | | | | |
| | 1993 | 50 | 42 | 84% | 8 | 16% | 0 | 0% | | | | | 1 | 2% | | | | |
| Academic | | | | | | | | | | | | | | | | | | |
| Grade J | 2008 | 134 | 87 | 65% | 47 | 35% | 6 | 4.5% | 125 | 93.3% | 3 | 2.2% | 3 | 2.2% | 127 | 94.8% | 4 | 3.0% |
| | 2007 | 80 | 58 | 73% | 22 | 27% | 5 | 6.0% | | | | | 1 | 1.3% | | | | |
| | 2003 | 50 | 39 | 78% | 11 | 22% | 3 | 6.0% | | | | | 0 | 0% | | | | |
| Grade I | 2008 | 209 | 112 | 54% | 97 | 46% | 16 | 7.7% | 189 | 90.4% | 4 | 1.9% | 5 | 2.4% | 196 | 93.8% | 8 | 3.8% |
| | 2007 | 201 | 127 | 63% | 74 | 37% | 12 | 6.0% | | | | | 2 | 1.0% | | | | |
| | 2003 | 184 | 125 | 68% | 59 | 32% | 12 | 6.5% | | | | | 5 | 2.7% | | | | |
| | 1998 | 199 | 149 | 75% | 50 | 25% | 7 | 3.5% | | | | | 0 | 0% | | | | |
| | 1993 | 179 | 145 | 81% | 34 | 19% | 5 | 2.8% | | | | | 0 | 0% | | | | |
| Grade H | 2008 | 730 | 352 | 48% | 378 | 52% | 44 | 6.0% | 664 | 91.0% | 22 | 3.0% | 26 | 3.6% | 677 | 92.7% | 27 | 3.7% |
| | 2007 | 736 | 349 | 47% | 387 | 53% | 37 | 5.0% | | | | | 17 | 2.3% | | | | |
| | 2003 | 613 | 312 | 51% | 301 | 49% | 27 | 4.4% | | | | | 13 | 2.1% | | | | |
| | 1998 | 614 | 325 | 53% | 289 | 47% | 18 | 2.9% | | | | | 6 | 1.0% | | | | |
| | 1993 | 476 | 310 | 65% | 166 | 35% | 9 | 1.9% | | | | | 4 | 0.8% | | | | |
| Grade G | 2008 | 45 | 19 | 42% | 26 | 58% | 5 | 11.1% | 36 | 80.0% | 4 | 8.9% | 1 | 2.2% | 44 | 97.8% | 0 | 0% |
| | 2007 | 58 | 27 | 47% | 31 | 53% | 4 | 6.9% | | | | | 0 | 0% | | | - | |
| | 2003 | 88 | 39 | 44% | 49 | 56% | 8 | 9.1% | | | | | 1 | 1.1% | | | | |
| | 1998 | 106 | 57 | 54% | 49 | 46% | 4 | 3.8% | | | | | 0 | 0% | | | | |
| | 1993 | 103 | 52 | 50% | 51 | 50% | 3 | 2.9% | | | | | 2 | 1.9% | | | | |
| | | | | | | | | | | | | | | | | | | |

| EMPLOYEE GROUP/ GRADE | YEAR | ALL | MA | ALE | FEM | IALE | В | ME | W | HITE | 1 | NICITY NOT IOWN | DIS | ABLED | | IOT .BLED* | ı | ABILITY NOT OWN* |
|-----------------------------|------|-----|-----|------------|-----|------|-----|--------|-----|-----------|-----|-----------------------|-----|-------|-----|---------------|-----|------------------------|
| | | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No | % | No. | % | No. | % |
| Hourly Paid | | | | | | | | | | | | | | | | | | |
| Lecturers | 2008 | 472 | 189 | 40% | 283 | 60% | 38 | 8.1% | 367 | 77.7% | 67 | 14.2% | 19 | 4.0% | 432 | 91.5% | 21 | 4.4% |
| Research | | | | | | | | | | | | | | | | | | |
| Grade H | 2008 | 28 | 20 | 71% | 8 | 29% | 3 | 10.7% | 25 | 89.3% | 0 | 0% | 0 | 0% | 26 | 92.9% | 2 | 7.1% |
| | 2007 | 31 | 21 | 68% | 10 | 32% | 2 | 6.5% | | | | | 0 | 0% | | | | |
| | 2003 | 17 | 14 | 82% | 3 | 18% | 0 | 0% | | | | | 1 | 5.9% | | | | |
| | 1999 | 13 | 11 | 85% | 2 | 15% | 0 | 0% | | | | | 0 | 0% | | | | |
| Grade F&G | 2008 | 100 | 50 | 50% | 50 | 50% | 17 | 17.0% | 81 | 81.0% | 2 | 2.0% | 5 | 5.0% | 93 | 93.0% | 2 | 2.0% |
| 0.000 | 2007 | 100 | 48 | 48% | 52 | 52% | 13 | 13.0% | | 011070 | | ,, | 1 | 1.0% | | 00.070 | | , |
| | 2003 | 98 | 51 | 52% | 47 | 48% | 14 | 14.3% | | | | | 0 | 0% | | | | |
| | 1998 | 79 | 52 | 66% | 27 | 34% | 7 | 8.9% | | | | | 1 | 1.3% | | | | |
| | 1993 | 59 | 34 | 58% | 25 | 42% | 7 | 11.9% | | | | | 1 | 1.7% | | | | |
| Admin & Prof | | | | | | | | | | | | | | | | | | |
| G & above | 2008 | 282 | 121 | 43% | 161 | 57% | 11 | 3.9% | 266 | 94.3% | 5 | 1.8% | 15 | 5.3% | 258 | 91.5% | 9 | 3.2% |
| | 2007 | 179 | 91 | 51% | 88 | 49% | | 0.070 | 200 | 0 110 / 0 | | 11070 | .0 | 0.070 | 200 | 011070 | | 0.270 |
| Grade A to F | 2008 | 800 | 169 | 21% | 631 | 79% | 43 | 5.4% | 744 | 93.0% | 13 | 1.6% | 44 | 5.5% | 716 | 89.5% | 40 | 5.0% |
| Grade A to F | 2007 | 881 | 181 | 21% | 700 | 79% | 43 | 5.4 /0 | 744 | 93.076 | 13 | 1.076 | 44 | 5.576 | 710 | 09.576 | 40 | 3.0 % |
| Technical | | | | | | | | | | | | | | | | | | |
| G & above | 2008 | 70 | 55 | 79% | 15 | 21% | 2 | 2.9% | 64 | 91.4% | 4 | 5.7% | 0 | 0% | 69 | 98.6% | 1 | 1.4% |
| O & above | 2007 | 26 | 24 | 92% | 2 | 7% | _ | 2.570 | 0-7 | 31.470 | _ | J.70 | U | 0 /0 | 0.5 | 30.070 | 1 | 1.7/0 |
| Grade A to F | 2008 | 202 | 131 | 65% | 71 | 35% | 10 | 5.0% | 168 | 83.2% | 24 | 11.9% | 9 | 4.5% | 188 | 93.1% | 5 | 2.4% |
| 2.4407.101 | 2007 | 184 | 140 | 76% | 44 | 24% | | 0.070 | | 33.270 | | | | | | 3370 | | ,0 |

| EMPLOYEE GROUP/ GRADE | YEAR | ALL | MA | LE | FEM | ALE | В | ME | WI | HITE | N | NICITY NOT IOWN | DISA | ABLED | | IOT .BLED* | 1 | ABILITY NOT IOWN* |
|-----------------------------|------|------|------|------|-------|------|-----|-------|------|--------|-----|-----------------------|------|-------|------|---------------|-----|-------------------------|
| | | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| Manual | | | | | | | | | | | | | | | | | | |
| Grade C to E | 2008 | 88 | 67 | 76% | 21 | 24% | 3 | 3.4% | 82 | 93.2% | 3 | 3.4% | 7 | 8.0% | 78 | 88.6% | 3 | 3.4% |
| | 2007 | 94 | 78 | 83% | 16 | 17% | 2 | 2.1% | | | | | 2 | 2.1% | | | | |
| ı | 2003 | 97 | 68 | 70% | 29 | 30% | 2 | 2.1% | | | | | 2 | 2.1% | | | | |
| | 1998 | 96 | 76 | 79% | 20 | 21% | 0 | 0% | | | | | 1 | 1.0% | | | | |
| | 1993 | 70 | 61 | 87% | 9 | 13% | 0 | 0% | | | | | 2 | 2.9% | | | | |
| Grade A&B | 2008 | 169 | 50 | 30% | 119 | 70% | 12 | 7.1% | 149 | 88.2% | 8 | 4.7% | 12 | 7.1% | 143 | 84.6% | 14 | 8.3% |
| | 2007 | 199 | 57 | 29% | 142 | 71% | 19 | 9.6% | | | | | 3 | 1.5% | | | | |
| | 2003 | 245 | 63 | 26% | 182 | 74% | 14 | 5.7% | | | | | 2 | 0.8% | | | | |
| | 1998 | 291 | 74 | 25% | 217 | 75% | 2 | 0.7% | | | | | 0 | 0% | | | | |
| | 1993 | 281 | 67 | 24% | 214 | 76% | 8 | 2.9% | | | | | 0 | 0% | | | | |
| TSU Temps | 2008 | 324 | 103 | 32% | 221 | 68% | 23 | 7.1% | 269 | 83.0% | 32 | 9.9% | 9 | 2.8% | 300 | 92.6% | 15 | 4.6% |
| 100 Temps | 2000 | 024 | 100 | 0270 | 221 | 0070 | 20 | 7.170 | 200 | 00.070 | 02 | 0.070 | | 2.070 | 000 | 32.070 | 10 | 4.070 |
| ALL STAFF | | | | | | | | | | | | | | | | | | |
| (excluding | 2008 | 2919 | 1278 | 44% | 1641 | 56% | 172 | 5.9% | 2654 | 90.9% | 93 | 3.2% | 132 | 4.5% | 2670 | 91.4% | 117 | 4.0% |
| HPLs &TSU) | 2007 | 2825 | 1242 | 44% | 1583 | 56% | 145 | 5.1% | 2609 | 92.3% | 71 | 2.6% | 54 | 1.9% | | | | |
| | 2003 | 2545 | 1117 | 44% | 1428 | 56% | 122 | 4.8% | 2252 | 88.5% | 171 | 6.7% | 49 | 1.9% | | | | |
| | 1998 | 2397 | 1067 | 45% | 1330 | 55% | 65 | 2.7% | 1974 | 82.4% | 358 | 14.9% | 17 | 0.7% | | | | |
| | 1993 | 2051 | 980 | 48% | 1071 | 52% | 53 | 2.6% | 1712 | 83.5% | 286 | 13.9% | 14 | 0.7% | | | | |
| ALL STAFF | 2000 | 2715 | 1570 | 400/ | 21.45 | E00/ | 222 | 6 20/ | 2200 | 00 60/ | 102 | E 10/ | 160 | 4 20/ | 3402 | 04.60/ | 153 | 4 40/ |
| ALL STAFF | 2008 | 3715 | 1570 | 42% | 2145 | 58% | 233 | 6.3% | 3290 | 88.6% | 192 | 5.1% | 160 | 4.3% | 3402 | 91.6% | 153 | 4.1% |

The 2008 equality and diversity monitoring survey confirmed increases in the proportion of BME and disabled staff. The overall male/female ratio remains stable, but there have been increases in the proportion of women in the senior academic grades (I and J) following appointments made to new faculty structures in the summer of 2008. The proportion of women in senior admin/ professional, technical and manual grades has also increased significantly following the implementation of the Pay Equality Project in January 2008. * Figures for "Not Disabled" include Not Knowns for staff who did not respond to the survey. The "Disability Not Known" figure is the number of staff that responded to the survey but preferred not to provide information about disability.

TABLE 3 - AGE ANALYSIS

| AGE BAND | NUMBER | PERCENTAGE |
|----------|--------|------------|
| Under 20 | 13 | 0.3% |
| 20-24 | 144 | 3.9% |
| 25-29 | 334 | 9.0% |
| 30-34 | 418 | 11.3% |
| 35-39 | 453 | 12.2% |
| 40-44 | 443 | 11.9% |
| 45-49 | 506 | 13.6% |
| 50-54 | 562 | 15.1% |
| 55-59 | 485 | 13.1% |
| 60-64 | 326 | 8.8% |
| 65 + | 31 | 0.8% |

This table shows that 37.8% of the workforce is over 50. The average age of a UWE employee is 44 years, and this is unchanged from 2007.

TABLE 4 - SEXUAL ORIENTATION ANALYSIS

| GROUP | NUMBER | PERCENTAGE |
|--------------------------------|--------|------------|
| Bisexual | 18 | 0.5% |
| Gay man | 25 | 0.7% |
| Gay woman/lesbian | 29 | 0.8% |
| Heterosexual/straight | 1594 | 42.9% |
| Other | 5 | 0.1% |
| Not declared/prefer not to say | 149 | 4.0% |
| No data held | 1895 | 51.0% |

This table shows that UWE has 2% of staff declaring as lesbian, gay or bisexual (LGB).

TABLE 5 - RELIGION AND BELIEF ANALYSIS

| GROUP | NUMBER | PERCENTAGE |
|--------------------------------|--------|------------|
| Buddhist | 20 | 0.5% |
| Christian | 794 | 21.4% |
| Hindu | 15 | 0.4% |
| Jewish | 10 | 0.3% |
| Muslim | 21 | 0.6% |
| Sikh | 3 | 0.1% |
| Another faith/religion | 68 | 1.8% |
| No faith/religion | 676 | 18.2% |
| Not declared/prefer not to say | 213 | 5.7% |
| No data held | 1895 | 51.0% |

TABLE 6 – ETHNIC ORIGIN ANALYSIS

| GROUP | NUMBER | PERCENTAGE |
|-------------------------|--------|------------|
| Asian – Bangladeshi | 12 | 0.3% |
| Asian – Indian | 32 | 0.9% |
| Asian – Pakistani | 14 | 0.4% |
| Asian – Other | 18 | 0.5% |
| Black – African | 21 | 0.6% |
| Black – Caribbean | 22 | 0.6% |
| Black – Other | 4 | 0.1% |
| Chinese | 38 | 1.0% |
| Mixed – White/African | 4 | 0.1% |
| Mixed – White/Asian | 13 | 0.3% |
| Mixed – White/Caribbean | 5 | 0.1% |
| Mixed – Other | 16 | 0.4% |
| Other Ethnic background | 34 | 0.9% |
| White – British | 3027 | 81.5% |
| White – Irish | 37 | 1.0% |
| White – Other | 226 | 6.1% |
| Prefer not to say | 5 | 0.1% |
| No data held | 187 | 5.0% |

The above table shows that UWE's declared BME staffing population is 6.3%.

Section 2 – Staff recruitment

TABLE 7 – GENDER /ETHNICITY /DISABILITY ANALYSIS

| | ALL | MA | LE | FEM | ALE | В | ME | WI | HITE | N | NICITY OT OWN | DISA | ABLED | | OT BLED* |
|---|------|------|-----|------|-----|-----|-------|------|-------|-----|---------------------|------|-------|------|-------------|
| | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| Oct 94-Sep95 Applied Shortlisted Appointed | 6735 | 3144 | 46% | 3641 | 54% | 376 | 5.6% | 5727 | 85.0% | 632 | 9.4% | 94 | 1.4% | 6641 | 98.6% |
| | 2339 | 1018 | 44% | 1321 | 56% | 148 | 6.3% | 1933 | 82.6% | 258 | 11.0% | 13 | 0.6% | 2326 | 99.4% |
| | 294 | 126 | 43% | 168 | 57% | 8 | 2.7% | 256 | 87.1% | 30 | 10.2% | 2 | 0.7% | 2929 | 99.3% |
| Oct 98-Sep99 Applied Shortlisted Appointed | 5798 | 2465 | 43% | 3323 | 57% | 323 | 5.6% | 5071 | 87.5% | 404 | 7.0% | 51 | 0.9% | 5747 | 99.1% |
| | 1250 | 436 | 35% | 814 | 65% | 54 | 4.3% | 1121 | 89.7% | 75 | 6.0% | 8 | 0.6% | 1242 | 99.4% |
| | 301 | 111 | 37% | 190 | 63% | 11 | 3.7% | 270 | 89.7% | 20 | 6.6% | 0 | 0% | 301 | 100% |
| Oct 02-Sep03 Applied Shortlisted Appointed | 6301 | 3142 | 50% | 3159 | 50% | 620 | 9.8% | 4694 | 74.5% | 987 | 15.7% | 24 | 0.4% | 6277 | 99.6% |
| | 1360 | 599 | 44% | 761 | 56% | 90 | 6.6% | 1046 | 76.9% | 224 | 16.5% | 5 | 0.4% | 1355 | 99.6% |
| | 409 | 179 | 44% | 230 | 56% | 18 | 4.4% | 299 | 73.1% | 92 | 22.5% | 1 | 0.2% | 408 | 99.8% |
| Oct 06-Sep 07 Applied Shortlisted Appointed | 4881 | 2625 | 54% | 2256 | 46% | 820 | 16.8% | 3617 | 74.1% | 444 | 9.1% | 21 | 0.4% | 4860 | 99.6% |
| | 1158 | 571 | 49% | 587 | 51% | 127 | 11.0% | 957 | 82.6% | 74 | 6.4% | 5 | 0.4% | 1153 | 99.6% |
| | 312 | 164 | 53% | 148 | 47% | 27 | 8.7% | 266 | 85.3% | 19 | 6.1% | 0 | 0% | 312 | 100% |
| Oct 07-Sep 08 Applied Shortlisted Appointed | 5989 | 2683 | 45% | 3306 | 55% | 919 | 15.3% | 4445 | 74.2% | 625 | 10.4% | 23 | 0.4% | 5966 | 99.6% |
| | 1473 | 661 | 45% | 812 | 55% | 149 | 10.1% | 1194 | 81.1% | 130 | 8.8% | 5 | 0.3% | 1468 | 99.7% |
| | 367 | 173 | 47% | 194 | 53% | 25 | 6.8% | 314 | 85.6% | 28 | 7.6% | 0 | 0% | 367 | 100% |

The figures in table 7 above show that the success rate for female applicants through the recruitment process over the past 13 years is generally the same or better than for male applicants.

Figures for BME applicants show applications have increased in number over time, but consistently show a reduced success rate through the process; this needs further investigation.

The University continues to struggle to attract applicants declaring a disability and has consequently made very few appointments over the period. The new equality and diversity monitoring form will be implemented for staff recruitment and this may encourage more applicants to declare disabilities.

TABLE 8 - RECRUITMENT TO THE TEMPORARY STAFF UNIT BANK

| | ALL | MA | LE | FEMALE BME WHITE E | | N | NICITY OT OWN | DISA | BLED | NOT DISABLED* | | | | | |
|---------------|-----|-----|-----------|--------------------|-----|-----|---------------------|------|-------|------------------|-------|-----|------|-----|-------|
| | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| Oct 06-Sep 07 | | | | | | | | | | | | | | | |
| Applied | 650 | 230 | 35% | 420 | 65% | 88 | 13.5% | 504 | 77.5% | 58 | 8.9% | 0 | 0% | 650 | 100% |
| Shortlisted | 359 | 96 | 27% | 263 | 73% | 26 | 7.2% | 294 | 81.9% | 39 | 10.9% | 0 | 0% | 359 | 100% |
| Appointed | 177 | 47 | 27% | 130 | 73% | 14 | 7.9% | 143 | 80.8% | 20 | 11.3% | 0 | 0% | 177 | 100% |
| Oct 07-Sep-08 | | | | | | | | | | | | | | | |
| Applied | 718 | 238 | 33% | 480 | 67% | 80 | 11.1% | 590 | 82.2% | 48 | 6.7% | 7 | 1.0% | 711 | 99.0% |
| Shortlisted | 352 | 96 | 27% | 256 | 73% | 26 | 7.4% | 299 | 84.9% | 27 | 7.7% | 1 | 0.3% | 351 | 99.7% |
| Appointed | 138 | 36 | 26% | 102 | 74% | 9 | 6.5% | 116 | 84.1% | 13 | 9.4% | 0 | 0% | 138 | 100% |

The figures in table 8 show that the same data patterns exist in the recruitment of temporary staff as for other recruitment.

^{*} Figures for "Not Disabled" include applicants who did not provide data.

^{*} Figures for "Not Disabled" include applicants who did not provide data.

Section 3 – Leavers

TABLE 9 - LEAVERS BY CATEGORY: 2008

| LEAVER CATEGORY | NUMBER | MALE | FEMALE | ВМЕ | WHITE | ETHNICITY NOT KNOWN | DISABLED | NOT DISABLED |
|----------------------------|--------|------|--------|-----|-------|---------------------------|----------|-----------------|
| Resignation | 142 | 58 | 84 | 11 | 127 | 4 | 2 | 140 |
| Voluntary Severance | 61 | 29 | 32 | 0 | 61 | 0 | 6 | 55 |
| End of fixed term contract | 45 | 27 | 18 | 6 | 38 | 1 | 0 | 45 |
| Age 65 retirement | 26 | 13 | 13 | 0 | 26 | 0 | 0 | 26 |
| Early retirement | 24 | 9 | 15 | 2 | 22 | 0 | 0 | 24 |
| Maternity leave non-return | 7 | 0 | 7 | 0 | 7 | 0 | 0 | 7 |
| III Health | 6 | 1 | 5 | 0 | 6 | 0 | 0 | 6 |
| Death | 5 | 4 | 1 | 0 | 5 | 0 | 1 | 4 |
| Dismissal | 4 | 2 | 2 | 0 | 4 | 0 | 0 | 4 |
| Redundancy | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 1 |
| ALL LEAVERS | 321 | 143 | 178 | 19 | 297 | 5 | 9 | 312 |

<u>Notes</u>

The analysis excludes hourly paid and temporary staff.

Figures for "Not Disabled" include staff who have not provided data.

The rate of leaving by gender/BME/disabled staff is broadly in proportion to their population.

The data shows an annual turnover rate of 9.6% (excluding fixed term contract expiry).

TABLE 10 - REASONS FOR LEAVING UWE: 2008

| REASON | ACADEMIC + SENIOR MANAGEMENT | ADMINISTRATIVE / PROFESSIONAL / TECHNICAL | MANUAL | TOTALS |
|----------------------------|------------------------------------|---|--------|--------|
| Moving from area | 4 | 10 | | 14 |
| Return to education | 0 | 3 | | 3 |
| Giving up employment | 5 | 8 | | 13 |
| Personal/domestic | 5 | 9 | | 14 |
| Promotion/career | 14 | 11 | | 25 |
| development | | | | |
| Travel problems | 5 | 5 | | 10 |
| Physical work | 1 | 1 | | 2 |
| environment | | | | |
| Organisational culture | 5 | 8 | | 13 |
| Management style | 4 | 9 | | 13 |
| Working relations | 1 | 4 | | 5 |
| Workload/stress | 5 | 8 | | 13 |
| Conditions of service | 1 | 1 | | 2 |
| Discrimination | 1 | 0 | | 1 |
| Retirement | 10 | 16 | 1 | 27 |
| Redundancy | 10 | 4 | | 14 |
| III health | 1 | 3 | | 4 |
| End of fixed term contract | 6 | 3 | | 9 |
| Greater job satisfaction | 6 | 14 | | 20 |
| Personal satisfaction | 4 | 16 | | 20 |
| More training & | 2 | 5 | | 7 |
| development | | | | |
| Better career prospects | 5 | 12 | | 17 |
| Better service conditions | 2 | 3 | | 5 |
| Higher salary | 6 | 12 | | 18 |
| Change of work pattern | 7 | 7 | | 14 |

| RESPONSE RATES | 41 (29%) | 55 (40%) | 2 (6%) | 105(34%) |
|----------------|----------|----------|--------|----------|
|----------------|----------|----------|--------|----------|

Notes:

Data is taken from exit questionnaires completed by staff leaving the University.

310 questionnaires were sent out in this 12 month period.

Leavers can indicate more than one reason for leaving.

Section 4 –Staff development and career progression

TABLE 11 – INTERNAL TRAINING ATTENDANCES

| Year | ALL | MA | LE | FEM | ALE | ВМЕ | | WHITE | | ETHNICITY NOT KNOWN | | DISABLED | | NOT DISABLED* | |
|------|------|-----|-----|------|-----|-----|------|-------|-------|------------------------|------|----------|------|------------------|-------|
| | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| 2008 | 2861 | 808 | 28% | 2053 | 72% | 148 | 5.2% | 2615 | 91.4% | 98 | 3.4% | 49 | 1.7% | 2812 | 98.3% |

The UWE workforce is: 57% female, 6.0% BME and 4.3% disabled. In 2008 internal training attendances were made up of a significantly higher proportion of female staff, a marginally lower proportion of BME staff and a significantly lower proportion of disabled staff.

TABLE 12 - CAREER PROGRESSION ANALYSIS

| YEAR | ТО | TAL | M | ALE | FEI | MALE | ВМЕ | | WHITE | | ETHNICITY NOT KNOWN | | DISABLED | | NOT DISABLED | |
|------|-----|-------|-----|-------|-----|-------|-----|-------|-------|-------|------------------------|-------|----------|------|-----------------|-------|
| | No | % | No | % | No | % | No | % | No | % | No. | % | No | % | No. | % |
| | | | | | | | | | | | | | | | | |
| 2008 | 312 | 10.7% | 134 | 10.5% | 178 | 10.9% | 10 | 5.8% | 294 | 11.1% | 8 | 9.1% | 13 | 9.8% | 299 | 10.8% |
| 2007 | 217 | 7.7% | 72 | 5.8% | 145 | 9.2% | 10 | 6.9% | 201 | 7.7% | 6 | 8.5% | 3 | 5.6% | 214 | 7.7% |
| 2006 | 311 | 11.3% | 122 | 10.4% | 189 | 12.1% | 11 | 7.2% | 290 | 11.5% | 10 | 14.1% | 4 | 7.3% | 307 | 11.4% |
| 2005 | 259 | 9.6% | 95 | 8.1% | 164 | 10.8% | 15 | 11.2% | 242 | 9.7% | 2 | 2.7% | 4 | 8.0% | 255 | 9.7% |
| 2004 | 251 | 9.4% | 113 | 9.7% | 138 | 9.2% | 9 | 6.7% | 235 | 9.6% | 7 | 9.5% | 4 | 7.8% | 247 | 9.4% |
| 2003 | 237 | 9.3% | 77 | 6.9% | 160 | 11.2% | 10 | 8.2% | 218 | 9.7% | 9 | 5.3% | 1 | 2.0% | 237 | 9.5% |
| | | | | | | | | | | | | | | | | |

(% indicates the proportion of the particular group having career progression, not the proportion of all the progression occurrences).

Over the last 5 years career progression opportunities have been taken up in slightly higher proportion by female staff compared to male staff, in lower proportion by BME staff compared to white staff, and in lower proportion by known disabled staff. The data analysed by each type of career progression opportunity (promotion, regrading, secondment, and temporary up-grade) is shown in table 13 below.

^{*} Figures for "Not Disabled" include staff who have not provided data.

TABLE 13 - CAREER PROGRESSION ANALYSIS BY TYPE

| TYPE | YEA R | то | TAL | M | ALE | FEN | MALE | В | ME | WH | IITE | | IICITY NOWN | DISA | BLED | | OT BLED* |
|------------|----------|-----|-------|----|-------|-----|-------|----|------|-----|-------|-----|----------------|------|-------|----------|-------------|
| | | No | % | No | % | No | % | No | % | No | % | No. | % | No | % | No | % |
| | 0000 | | 0.00/ | 00 | 4.007 | 40 | 0.50/ | | 00/ | 0.4 | 0.00/ | | 0.00/ | | 4.50/ | 0.4 | 0.00/ |
| Promotion | 2008 | 63 | 2.2% | 23 | 1.8% | 40 | 2.5% | 0 | 0% | 61 | 2.3% | 2 | 2.3% | 2 | 1.5% | 61 | 2.3% |
| | 2007 | 64 | 2.3% | 22 | 1.8% | 42 | 2.7% | 4 | 2.8% | 57 | 2.2% | 3 | 4.2% | 1 | 1.9% | 63 | 2.3% |
| | 2006 | 68 | 2.5% | 20 | 1.7% | 48 | 3.1% | 3 | 2.0% | 62 | 2.5% | 3 | 4.2% | 1 | 1.8% | 67 | 2.5% |
| | 2005 | 50 | 1.9% | 13 | 1.1% | 37 | 2.4% | 1 | 0.7% | 48 | 1.9% | 1 | 1.4% | 0 | 0% | 50 | 1.9% |
| | 2004 | 59 | 2.2% | 23 | 2.0% | 36 | 2.4% | 1 | 0.7% | 56 | 2.3% | 2 | 2.7% | 0 | 0% | 59 70 | 2.3% |
| | 2003 | 76 | 3.0% | 23 | 2.1% | 53 | 3.7% | 4 | 3.3% | 68 | 3.0% | 4 | 2.3% | 0 | 0% | 76 | 3.0% |
| Regrading | 2008 | 47 | 1.6% | 26 | 2.0% | 21 | 1.3% | 6 | 3.5% | 40 | 1.5% | 1 | 1.1% | 3 | 2.3% | 44 | 1.7% |
| | 2007 | 64 | 2.3% | 22 | 1.8% | 42 | 3.4% | 2 | 1.4% | 61 | 2.3% | 1 | 1.4% | 1 | 1.9% | 63 | 2.3% |
| | 2006 | 118 | 4.3% | 54 | 4.6% | 64 | 5.4% | 4 | 2.6% | 111 | 4.4% | 3 | 4.2% | 3 | 5.5% | 115 | 4.3% |
| | 2005 | 139 | 5.2% | 50 | 4.3% | 89 | 7.6% | 11 | 8.2% | 127 | 5.1% | 1 | 1.4% | 3 | 6.0% | 136 | 5.1% |
| | 2004 | 144 | 5.4% | 75 | 6.4% | 69 | 4.6% | 4 | 3.0% | 136 | 5.5% | 4 | 5.4% | 4 | 7.8% | 140 | 5.4% |
| | 2003 | 99 | 3.9% | 36 | 3.2% | 63 | 4.4% | 2 | 1.6% | 96 | 4.3% | 1 | 0.6% | 1 | 2.0% | 98 | 3.9% |
| Secondment | 2008 | 138 | 4.8% | 60 | 4.7% | 78 | 4.8% | 3 | 1.7% | 131 | 5.0% | 4 | 4.5% | 4 | 3.0% | 134 | 5.0% |
| | 2007 | 20 | 0.7% | 4 | 0.3% | 16 | 1.0% | 1 | 0.7% | 19 | 0.7% | 0 | 0% | 0 | 0% | 20 | 0.7% |
| | 2006 | 21 | 0.8% | 1 | 0.1% | 20 | 1.3% | 2 | 1.3% | 19 | 0.8% | 0 | 0% | 0 | 0% | 21 | 0.8% |
| | 2005 | 12 | 0.4% | 2 | 0.2% | 10 | 0.7% | 0 | 0% | 12 | 0.5% | 0 | 0% | 0 | 0% | 12 | 0.5% |
| | 2004 | 12 | 0.5% | 7 | 0.6% | 5 | 0.3% | 0 | 0% | 12 | 0.5% | 0 | 0% | 0 | 0% | 12 | 0.5% |
| | 2003 | 25 | 1.0% | 6 | 0.5% | 19 | 1.3% | 1 | 0.8% | 24 | 1.1% | 0 | 0% | 0 | 0% | 25 | 1.0% |
| Temporary | 2008 | 64 | 2.2% | 25 | 2.0% | 39 | 2.4% | 1 | 0.6% | 62 | 2.3% | 1 | 1.1% | 4 | 3.0% | 60 | 2.2% |
| Upgrade | 2007 | 69 | 2.4% | 24 | 1.9% | 45 | 2.8% | 3 | 2.1% | 64 | 2.5% | 2 | 2.8% | 1 | 1.9% | 68 | 2.5% |
| - 1- 3 | 2006 | 104 | 3.8% | 47 | 4.0% | 57 | 3.6% | 2 | 1.3% | 98 | 3.9% | 4 | 5.6% | 0 | 0% | 104 | 3.9% |
| | 2005 | 58 | 2.2% | 30 | 2.6% | 28 | 1.8% | 3 | 2.2% | 55 | 2.2% | 0 | 0% | 1 | 2.0% | 57 | 2.2% |
| | 2004 | 36 | 1.4% | 8 | 0.7% | 28 | 1.9% | 4 | 3.0% | 31 | 1.3% | 1 | 1.4% | 0 | 0% | 36 | 1.4% |
| | 2003 | 37 | 1.5% | 12 | 1.1% | 25 | 1.8% | 3 | 2.5% | 30 | 1.3% | 4 | 2.3% | 0 | 0% | 37 | 1.5% |
| | | | | | | | | | | | | | | | | | |

The increase in secondments in 2008 is mainly due to appointments made to I and J grade academic management posts in the new faculties.

^{*} Figures for "Not Disabled" include staff who have not provided data.

Section 5 – Formal procedures

TABLE 14 – STAFF GRIEVANCES

| YEAR | ALL | MA | LE | FEM | ALE | ВМЕ | | WHITE | | ETHNICITY NOT KNOWN | | DISABLED | | NOT DISABLED* | |
|------|-----|-----|-----|-----|-----|-----|------|-------|-------|------------------------|----|----------|-------|------------------|-------|
| | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| | | | | | | | | | | | | | | | _ |
| 2008 | 13 | 5 | 38% | 8 | 62% | 1 | 7.7% | 12 | 92.3% | 0 | 0% | 3 | 23.1% | 10 | 76.9% |

The number of formal grievances in the year is low and therefore it is difficult to ascribe statistical significance to the data. The UWE workforce (including HPLs and TSU) is: 58% female, 6.3% BME and 4.3% disabled, therefore in 2008 staff grievances were brought by a marginally higher proportion of female staff and BME staff, and a significantly higher proportion of disabled staff.

TABLE 15 - STAFF DISCIPLINARIES

| YEAR/TYPE | ALL | MA | LE | FEM | ALE | В | ME | Wi | HITE | ETHN NOT K | IICITY NOWN | DISA | BLED | | OT BLED* |
|-------------|-----|-----|-----|-----|-----|-----|-------|-----|-------|---------------|----------------|------|-------|-----|-------------|
| | No. | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % | No. | % |
| 2008 | | | | | | | | | | | | | | | |
| Conduct | 9 | 6 | | 3 | | 2 | | 7 | | 0 | | 0 | | 9 | |
| Capability | 2 | 0 | | 2 | | 1 | | 1 | | 0 | | 1 | | 1 | |
| Performance | 3 | 3 | | 0 | | 0 | | 3 | | 0 | | 1 | | 2 | |
| | | | | | | | | | | | | | | | |
| TOTALS | 14 | 9 | 64% | 5 | 36% | 3 | 21.4% | 11 | 78.6% | 0 | 0% | 2 | 14.3% | 12 | 85.7% |

The number for formal cases in the year is low so it is difficult to ascribe statistical significant to the data. The UWE workforce (including HPLs and TSU) is: 58% female, 6.3% BME and 4.3% disabled. Therefore in 2008 formal procedures were initiated for a significantly lower proportion of female staff, and a significantly higher proportion of BME staff and disabled staff.

^{*} Figures for "Not Disabled" include staff who have not provided data.

^{*} Figures for "Not Disabled" include staff who have not provided data.

Section 6 - Sickness absence

TABLE 16 - SICKNESS ABSENCE RATES BY FACULTY/SERVICE

October 2007 to September 2008

| FACULTY/SERVICE | DAYS LOST | ABSENCE RATE | INCIDENTS |
|-------------------------------------|-----------|-----------------|-----------|
| Bristol Business School | 566 | 1.83% | 131 |
| Creative Arts | 940 | 1.18% | 178 |
| Environment & Technology | 2,270 | 1.78% | 452 |
| Health & Life Sciences | 3,687 | 2.45% | 485 |
| Social Sciences & Humanities | 1,929 | 1.81% | 438 |
| ALL FACULTIES | | 1.94% | |
| Academic Registry | 229 | 2.14% | 103 |
| Admissions & International Rct. | 128 | 1.75% | 50 |
| Directorate* | 316 | 3.64% | 24 |
| Facilities – House Services | 6053 | 5.72% | 826 |
| Facilities - Estates | 381 | 3.29% | 88 |
| Finance | 294 | 2.01% | 70 |
| Human Resources | 305 | 2.57% | 84 |
| IT Services | 726 | 2.76% | 235 |
| Library Services | 1043 | 2.70% | 408 |
| Marketing & Communications | 70 | 1.14% | 39 |
| Outreach Centre | 29 | 1.16% | 12 |
| Research, Business & Innovation | 139 | 1.26% | 85 |
| Secretariat | 33 | 3.15% | 8 |
| Student Services | 351 | 2.13% | 125 |
| ALL SERVICES | | 3.71% | |
| All services excluding manual staff | | 2.61% | |
| Manual staff only | | 6.86% | |
| ALL UWE STAFF | 19,489 | 2.53% | 3,841 |

Compared to the previous year, sickness in Faculties has increased slightly from 1.62%, sickness in Services has reduced from 3.84%, and manual staff sickness has increased from 6.33%.

^{*}Includes Planning & Business Intelligence and Dean of Students.

TABLE 17 - REASONS FOR SICKNESS ABSENCE

October 2007 to September 2008

Proportion of days lost

REASON PERCENTAGE Stress/Depression 15.8% Cold/Flu/Virus 14.5% Hospital Admittance 13.2% Infection 11.1% 8.4% Injury Disease 6.5% Back/Sciatica 5.7% Stomach Complaint 3.9% Muscular/Rheumatic 3.5% Fatique 3.4% Sickness/Diarrhoea 2.6% Headache/Migraine 2.3% Heart/Blood pressure 2.0% Pain 1.7% Dizzy spells 1.0% Maternity related Not known **Arthritis Epilepsy** Less Dental/Oral than Gynae/Menstral 1% Allergy Hospital appointment Eye problems Asthma **Diabetes** Skin complaint

Proportion of incidents

| REASON | PERCENTAGE |
|---|------------|
| Cold/Flu/Virus | 33.4% |
| Infection | 11.0% |
| Stomach Complaint | 10.2% |
| Headache/Migraine | 8.0% |
| Sickness/Diarrhoea | 7.9% |
| Hospital Admittance | 3.9% |
| Back /Sciatica | 3.8% |
| Injury | 3.5% |
| Stress/Depression | 3.2% |
| Not Known | 2.0% |
| Muscular/Rheumatic | 1.9% |
| Dental/Oral | 1.6% |
| Pain | 1.5% |
| Dizzy spells | 1.3% |
| Fatigue | 1.1% |
| Disease Hospital appointment Maternity related Allergy Eye problems Gynae/Menstral Heart/Blood pressure Asthma Arthritis Diabetes Epilepsy Skin complaint | 1% or less |

In this period stress/depression was the illness causing the most days lost, with 3,300 working days lost in the year and 134 incidents in the year. In the previous year stress/depression was the second highest cause of days lost, amounting to 2,900 days (15.3%) and 131 incidents in the year.

In this period cold/flu/virus was the illness with the highest incident rate at 1,380 incidents in the year and resulting in 3,020 days lost. In the previous year this was the highest cause of days lost, amounting to 3,150 days (16.5%) and was the type of illness with the highest incidents at 1,440 individual incidents of absence.